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## **8<sup>th</sup> Meeting of the Governing Council**

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To

Sh. K.P. Dhatnagar, IAS  
Principal Secretary, HBR,  
GOVT. of Punjab,  
CHANDIGARH

No. DIR/PIMS/98/515  
Dt. 16.12.98

13-12-98

Subject: 8th Meeting of Governing Council held on  
24.8.98 sent for approval.

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Please refer to the last minutes of the meeting  
of the Governing Council held on 24.8.98 which were sent  
by this office under Memo No. DIR/PIMS/98/517 dated 25.8.98.  
It seems that the original Minutes sent earlier were misplaced  
somewhere.

It is requested that the draft minutes sent along  
with this letter may kindly be got approved.

I have seen the minutes as  
drafted. They are a faithful  
reproduction of the proceedings  
of the meeting & may kindly be approved.

*Adia Lal Kher*  
DIRECTOR-PRINCIPAL

*23/12/98*

*Shon. Com*  
(as President of the  
Gov. Body of PIMS,  
Jalandhar)

*PSM/FA*

*28/12*  
PIMS

Tel: 646864/646867

MINUTES of the meeting held on 24.8.1998 under the Chairmanship of Chief Minister, Punjab S. Prakash Singh Badal in Punjab Bhawan, Chandigarh.

The following members were present:

1. Sh. Mahesh Inder Singh Grewal, Minister Medical Education & Research, Punjab.
2. Sh. R.S.Mann, Chief Secretary, Punjab.
3. Sh. Rajesh Chhabra, Principal Secretary, H & F.W. Punjab
4. Sh. Rajan Kashyap, Principal Secretary, Finance, Punjab.
5. Sh. K.K.Bhatnagar, Principal Secretary Medical Education & Research, Punjab
6. Sh. Ramash Inder Singh, PSCM, Punjab
7. Dr. K.S.Chugh, Prof. Emeritus, PGIMER, Chandigarh
8. Dr. B.K.Sharma, Director, PGIMER, Chandigarh
9. Dr. Baljit Singh, Director, Research & Medical Education, Punjab
10. Dr. Sudesh Khanna, Principal, Medical College, Amritsar
11. Dr. Ravi Inder Pal Kaur, Director-Principal, PIMS and Member Secretary.

Special Invitees:

1. Sh. Mano Ranjan Kalia, Minister, H & FW, Punjab
2. Mrs. Neelam Ratan Negi  
Addl Commissioner, Customs, Delhi

Principal Secretary, Medical Education & Research, Sh. K.K.Bhatnagar initiated the discussion on the Agenda points.

- Item 1 Confirmation of the minutes of last Governing Council Meeting held on 20.4.1998 and action thereon was noted and approved.
- Item 2 Follow-up decision of the last meeting.  
Sh. K.K.Bhatnagar, PSMER intimated the follow-up action taken on the decisions taken on the last meeting with regards to the status position of building/funds and land.  
Thereafter, Agenda points were taken up for discussion.

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Item 3 Future of PIMS, Jalandhar: The decision to establish PIMS at Jalandhar was taken in Oct. 1993 by the Council of Ministers, Punjab. However, even after gap of 5 years the project has not yet taken off because of the following shortcomings:

- a) Medical Council of India (MCI) has not given approval to the starting of a Medical College as the requirement of Owning and Managing a 300 bedded hospital has not been fulfilled.

Transfer of Civil Hospital, Jalandhar to PIMS could not be agreed to by the Dept. Of Health & F.W., Punjab owing to an agreement with World Bank under which this hospital has been transferred to the Health Systems Corporation for management and operations as stated by Sh. Rajesh Chhabra, principal Secretary Health & Family Welfare.

- B) PIMS has only Rs. 25 crores with which neither the college nor the hospital can be built. Its only other asset is 60.77 acres of land. The remaining 104 acres of Sugar Cane Farm is tied up in litigation in High Court and is not available for raising funds. Sh. R.K. Bhatnagar informed the Council that the decision in this case may be given by Hon'ble Punjab & Haryana High Court very shortly.

- C) The members of the Council had a threadbare discussion regarding the future of PIMS in view of the present ways and means position of the government of Punjab and the Society. The result of these deliberations was that the government is not in a position to provide funds amounting to approximately Rs. 150 crores, in addition to the land already given. It was decided that initially it will be an undergraduate Medical College to be upgraded subsequently into a superspeciality hospital. It will be a self supporting Institute rendering excellent medical services as well. Dr. Raviinder Pal Kaur, Director Principal, PIMS & Member Secretary of the society stated that for starting a good Medical College, adequate funds are required. Once the funds are available, this institute will be the best and most sought after institution.

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- D) Various methods and areas to generate requisite funds were discussed at length including approaching the Nationalised Banks, Financial Institutions and Private institutions having expertise in managing Medical college/large hospitals. Regarding the suggestion to raise loans from Nationalised Banks, Sh. R.S.Mann, Chief Secretary, was of the view that the Banks before advancing large loans take into account the track record of the Institute; the fixed assets, building and the in-built financial viability for loan repayments. Raising loans from bank may not be feasible as the Institute does not have adequate assets or fund generation capacity as normally required by the Banks. Negotiations with International financial Institutions such as Morgan Stanley and Merrill Lynch was also suggested by Sh. Rajan Kashyap, PSF.

Sh. K.K.Bhatnagar, informed the Council that after having seen the hospitals and college of Manipal Academy of Higher Education, he could say confidently that the best hospitals and colleges in the North were poorly equipped as regards modern machinery and methods, as also management systems. Sh. Ramesh Inder Singh, Principal Secretary, CM, Punjab, proposed that PIMS could go in for a few private parties which would bring in funds and expertise. He mentioned that PIMS has land and funds and only these factors should be mentioned in the advertisement seeking bids for joint venture excluding things like ownership by the society. Sh. K.K. Bhatnagar pointed out that the land belongs to the society; Rs. 25 crores given by the Prime Minister is in the name of the society; and all applications to the Govt. Of India including the one for equipment under Indo-French Protocol have been moved in the name of the society. All the Court cases are being fought in the name of PIMS society and all litigation decisions are in the name of the society. The entire structure would have to be thought of afresh if the society is to be done away/restructured.

It was suggested by the Chief Secretary, that negotiations may be done with the financial institutions for raising funds and simultaneously with the Manipal Group for joint venture collaboration. Sh. K.K.Bhatnagar also mentioned that although Co-operative Banks have surplus money, investment in PIMS Institution by them may have to be examined in depth

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before determining whether they can invest in non-cooperative institutions. Keeping in view the rules and regulations laid down by N.A.B.A.R.D. there may be no automatic investment to any other Institution. Sh. Rajan Kashyap clinched the issue by saying that even otherwise it is best not to introduce the Co-operative culture in a modern hospital. He suggested that professional help should be taken for drafting the advertisement for joint ventures as it has legal implications too. He agreed that negotiations with prospective parties having expertise in college as well as hospital management should be made and specific tenders for a limited number of parties may be given after detailed and in-depth studies made by a professional team by visiting some prominent institutions. Sh. Mahesh Inder Singh, Minister, medical Education & Research stated that the object of this Institute is to provide the best health care on payment basis that <sup>because</sup> government would not be able to give Rs. 100 crores to the Institute. He also suggested detailed negotiations with the Manipal Group on war footing. If the negotiations failed, the society could go in for public tenders. The Chief Secretary suggested that more may be found out about the terms and conditions under which institutions at Sikkim and Nepal were being set up by MAHE.

The following broad decisions were taken with the approval of the Hon'ble Chief Minister:

- i) PEMS will begin with an undergraduate Medical College of an annual intake of 50 students, to be increased to 100 students which is an ideal level. The Institute will subsequently be upgraded to postgraduate standard/superspeciality hospital.
- ii) To generate the required funds for the project, joint collaboration with parties who have expertise in management of Medical Colleges/large hospitals should be sought.
- iii) Professional committee to visit Manipal, to find out more about their agreement with Sikkim and Nepal.
- iv) Simultaneously, drafts of the advertisement for publication in the national dailies inviting notice for tender specification may be prepared within 15 days to one month by engaging professional experts.

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v) Serious eligible contenders be short listed, negotiations done and subsequently finalised by the competent authorities.

Item 4 The audited accounts of the financial year 1997-98 were presented and duly approved.

The meeting ended with a vote of thanks to the Chair.



(Dr. Ravi Indar Pal Kaur)  
Director-Principal, PIMS

Meeting of the Governing Council of the Punjab Institute of Medical Sciences held under the Chairmanship of Hon'ble Chief Minister of Punjab on 24.8.58 at 10.00 a.m. in Punjab Bhawan, C.M.D.

Sl. No.	Name	Designation	Signature
1.	S. Prakash Singh Bagal	Hon'ble CM Pb.	in chair
2.	Dr. Sudesh. Khanna	Principal Medical College	<i>[Signature]</i>
3.	Mahesh Indar Singh	MEMER. ASTR Mahesh Singh	<i>[Signature]</i>
4.			
5.	Manoj Kumar Kalia	Principal	<i>[Signature]</i>
6.	Dr. Ravi Datta Pal	Principal PIMS	<i>[Signature]</i>
7.	Dr. B.M. Sharma	Principal P&Chg	<i>[Signature]</i>
8.	K.C. Dhillon	PSMER	<i>[Signature]</i>
9.	L. I. Singh	PSCM	<i>[Signature]</i>
10.	R.S. Mann	CS	<i>[Signature]</i>
11.	RAMESH CHANDER	PSH&FLO	<i>[Signature]</i>
12.	H. S. Chugh	Professor Emeriti P.H.I.	<i>[Signature]</i>
13.	RAJAN KASHYAP	Finance Secretary	<i>[Signature]</i>
14.	Gurdip Singh	CS/CM	<i>[Signature]</i>
15.			
16.			
17.			
18.			
19.	Dr. Madan P. Nigam	Specialist	<i>[Signature]</i>
20.	Dr. Baljit Singh	DRME P.I.	<i>[Signature]</i>